Adult Family Care Homes

(Agency Training Meeting – November 15, 2018)

Making Vermont the best state in which to grow old or to live with a disability

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with dignity, respect & independence

AFC Homes Agency Training

- Welcome /Introductions/Overview Megan
- Policy Review
- Process Review
- Lunch Break
- Tier Rate Analysis
- Housing Inspections
- Quality Review
- Wrap-up / What's Next



Tiny Tweaks – Big Changes

By the end of today you will

- Have been refreshed on the CFC program and AFC service policies & procedures.
- Know where to find program information on the <u>ASD Website</u>.
- Know how to submit an AFC Tier Rate request for people with special/complex needs.
- Have learned about the revised DAIL inspection policy and future inspection database.
- Have learned about the new AFC quality plan and timeline.
- Have helped us generate a list of questions for an AFC FAQ.
- Have helped us identify future AFC training needs.

Please Feel To Ask Questions – This Training Is For You!

Vermont Missions and Outcomes

DAIL Mission

To make Vermont the best place to grow old or to live with a disability – with dignity, respect and independence.

AHS Mission

To improve the health and well-being of Vermonters today and tomorrow, and to protect those among us who are unable to protect themselves.

<u>Choices for Care – The Basics</u>

- October 1, 2005.
- "Specialty service" in 1115 Global Commitment (GC) to Health Medicaid Waiver.
- Clinical and financial eligibility criteria.
- Offers choice of where to receive their services.
- Managed by the Department of Disabilities, Aging & Independent Living (DAIL) via an Intra-Governmental Agreement with Dept. of VT Health Access (DVHA)

<u>3 Home-Based options</u>:

Traditional

In own home, supported by a Case Manager, menu of services available.

Flexible Choices

In own home, selfdirected only, manage own budget with support from a consultant.

Adult Family Care

Shared living in an unlicensed private home, 24/7 through an Authorized Agency.

AFC Authorized Agency Partners





We're all about being human.

















Community Care Network
Rutland Mental Health Services







Thank You For Your Passion and Dedication



Adult Family Care Homes



The number of participants have been growing about 25 to 30 people / year.

Adult Family Care Homes



Total Expenditures have increased an average \$1.6M per year



206 Total Participants With Over \$10 M a year expenditures by 2020





State Responsibilities

- To assure the federal <u>GC Terms and Conditions</u> are being followed through an Intra-Governmental Agreement (IGA) with the Department of VT Health Access (DVHA). (<u>42 CFR § 438</u>)
- To assure that applications are managed in a timely, efficient and accurate manner.
- To assure that eligible people have access to services based on state and federal standards.
- To assure qualified providers are following program rules and service standards.
- To assure that Medicaid claims for services provided are accurate and based on approved service authorizations.
- To monitor the health and welfare of participants.
- To assure participant rights are maintained, including grievances and appeals.
- To manage performance measures and program budget.

Provider Responsibilities

- To comply with the Vermont Medicaid Provider Agreement
- To follow the program regulations and standards
- To inform applicants and participants about their rights and responsibilities.
- To maintain person-centered practices
- To provide services according to the CFC service authorization and person-centered plan.
- To accurately bill for services
- To follow incident reporting standards.
- To follow the <u>DAIL Background Check Policy</u>.
- To maintain compliance with <u>regulations and certification</u> <u>standards</u>.
- To participate in required trainings, audits and quality reviews.

Click on the photo for a short video.



Click on the photo for a short video.



AFC Homes Agency Training

- Welcome Agencies / Introductions / Review Agenda
- Policy Review Angela & Teresa
- Process Review
- Lunch Break
- Tier Rate Analysis
- Housing Inspections
- Quality Review
- Wrap-up / What's Next



Tiny Tweaks – Big Changes

AFC Policy Review

- CFC Manual/AFC Section
- AFC Forms
 - ILAs (Electronic and Paper)
 - Service Plan
 - ▶ 804
 - ➢ Referral

AFC Processes

- > Referral
- Authorized Service Plan



CFC Manual Overview

- Overview of Policies
 - Universal Provider Standards
 - Adult Family Care Section
 - Monitoring
 - Enrollment & Billing
 - CMS HCBS Rule
 - Home Provider Definition
 - Annual room and Board Memo

AFC Standards

SECTION IV.11 Adult Family Care

A. Definition

Adult Family Care is a Choices for Care (CFC) 24-hour home and community-based option in which participants live-in and receive services from an Adult Family Care (AFC) Home Provider who is contracted by an Authorized Agency. Also known as "Shared Living", AFC is provided in the residence of an unlicensed Home Provider who provides the care and support to no more than two individuals unrelated to the Home Provider.

B. AFC Standards

AFC providers must be authorized by the Department of Disabilities. Aging and Independent Living (DAIL) and comply with the following:

- 1. All Applicable State and/or Federal Rules and Regulations
- 2. Federal Home and Community Based Setting (HCBS) Requirements
- 3. Vermont Housing Safety & Inspection Process Protocol
- 4. AFC Disclosure of Information Procedures (Section V.15 of this manual.)
- 5. CFC Universal Provider Qualifications and Standards (Section III. of this manual.)
- 6. <u>Internal Revenue Service (IRS) code Title 26 Section 131</u> (difficulty of care payment law)
- 7. DAIL Critical Incident Policy
- 8. Department of Vermont Health Access (DVHA) Medicaid General Provider Agreement
- 9. DAIL Room and Board Policy
- 10. DAIL Background Check Policy

C. Provider Types

The following provider types are approved to provide and bill for Adult Family Care services when authorized by DAIL and identified on the individuals Service Authorization:

Authorized Agencies (AA) (Revenue Code 086)

VT Department of Disabilities, Aging and Independent Living Choices for Care, High/Highest Program Operations Manual Page 55 of 136

The current AFC Standards are located in the <u>Choices for Care program</u> <u>manual</u> on the ASD Website. (12 Pages)

Important Changes:

- New CMS HCBS Rules regarding Person-Centered Planning and Settings Requirements
- New Home Provider Definition
- Home Inspection Protocol
- Updated Shared Living Agreement

CMS HCBS Setting Rule

A Little History.....

- Final rule was announced by CMS in January, 2014, with an effective date of March 17, 2014
- CMS' stated intent in promulgating this rule was to maximize opportunities for people to have access to the benefits of community living, including receiving services in the most integrated setting and to ensure that states to meet their obligations under the ADA and the Supreme Court decision in *Olmstead v. L.C., 5.* U.S. 581 (1999).

Rule Contents

- Establishes requirements around Home & Community Based settings
- Defines requirements around person-centered planning;
- Outlines transition planning requirements for states to bring their existing waiver programs into compliance. The rule emphasizes personal autonomy, choice, and community integration.
- The focus is on the nature of people's experiences to determine if services are home or community-based, rather than focusing on discrete items such as location, geography, or physical characteristics.



Requirements for <u>ALL</u> HCBS Settings

- The setting is integrated in and supports full access to the greater community;
- The setting is selected by the individual from among setting options;
- Each individual has a right to privacy, is treated with dignity and respect, and is free from coercion and restraint;
- Provides individuals independence in making life choices;
- The individual is given choice regarding services and who provides them.



What Does This Mean?!

- The individual has a lease or other legally enforceable agreement providing similar protections;
- Each individual must have privacy in their living unit including lockable doors;
- The individual has the option of a private room;
- Individuals sharing a living unit must have choice of roommates;
- Individuals must be allowed to furnish or decorate their own sleeping and living areas;
- The individual controls his/her own schedule including access to food at any time;
- The individual can have visitors at any time; and
- The setting is physically accessible.





Person Centered Planning

The person-centered planning process is driven by the individual

Includes people chosen by the individual
Provides necessary information and support to the individual to ensure that the individual directs the process to the maximum extent possible

• Is timely and occurs at times/locations of convenience to the individual



Person Centered Planning

Reflects cultural considerations/uses plain language

- Includes strategies for solving disagreement
- Offers choices to the individual regarding services and supports the individual receives and from whom
- Provides method to request updates



Person Centered Planning

Conducted to reflect what is important to the individual to ensure delivery of services in a manner reflecting personal preferences and ensuring health and welfare

• Identifies the strengths, preferences, needs (clinical and support), and desired outcomes of the individual



Person Centered Plan

- May include whether and what services are selfdirected
- Includes individually identified goals and preferences related to relationships, community participation, employment, income and savings, healthcare and wellness, education and others
- Includes risk factors and plans to minimize them
- Is signed by all individuals and providers responsible for its implementation and a copy of the plan must be provided to the individual and his/her representative

Person Centered Plan

Written plan reflects -

- Setting is chosen by the individual and is integrated in, and supports full access to the greater community
- Opportunities to seek employment and work in competitive integrated settings
- Opportunity to engage in community life, control personal resources, and receive services in the community to the same degree of access as individuals not receiving Medicaid HCBS



Person Centered Plan

- Reflects individual's strengths and preferences
- Reflects clinical and support needs
- Includes goals and desired outcomes
- Providers of services/supports, including unpaid supports provided voluntarily in lieu of waiver or state plan HCBS
- Risk factors and measures in place to minimize risk
- Individualized backup plans and strategies when needed
- Individuals important in supporting individual
- Individuals responsible for monitoring plan



Person Centered Plan

- Plain language and understandable to the individual
- Who is responsible for monitoring the plan
- Informed consent of the individual in writing
- Signatures of all individuals and providers responsible
- Distributed to the individual and others involved in plan
- Includes purchase/control of self-directed services
- Exclude unnecessary or inappropriate services and supports

Additional Information

CMS HCBS Website: http://www.medicaid.gov/Medicaid-CHIP-Program-Information/By-Topics/Long-Term-Services-and-Supports/Home-and-Community-Based-Services.html



Home Provider Definition



<u>Home Provider</u>: Adult family care is provided in the residence of the home provider who provides the care and support to no more than two individuals. *Home providers may not be the parent, step-parent, adoptive parent, spouse, domestic partner or legal guardian of the individual they are paid to support.*

Annual Room and Board Memo

VI 05671-2020 -241-0294	Agency of Human Services
'WO	
Licensed Level III and Assisted Living Providers	
Developmental Disabilities Services Providers TBI Service Providers	
Adult Family Care Authorized Agencies	
Megan Tierney-Ward, ASD Directo AMA Clare McFadden, DDSD Director	
12/15/2017	
Room and Board Memo – 2018 Standards Update	
2018 SSI increase, the room and board standard will increase wance will increase by \$8. Please refer to the accompanyin	nd minimum personal events of the second secon
nder, providers must ensure that individuals retain the requi amount listed in the table. However, providers may choose board payment, so the resident may retain a greater person	to charge a person less for
must also give residents proper notice of any change in roor ble licensing regulations and program standards.	m & board charges according
ntact your applicable state government program staff with q	questions.
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The Annual Room and Board Memo can be found on the ASD website

Choices for Care – Adult Family Care

			Minimum
Description	Total SSI	Room &	Personal
	2018	Board	Spending
Adult Family Care Home	848.69	715.69	133.00

- The table above is found on page 2 of this memo.
- Refer to Megan Tierney-Ward's guidance memo Nov. 2018

\$715.69 is the maximum Room and Board that an AFC participant should pay.

AFC Home Related Forms

- <u>AFC Home Referral Form</u>
- AFC ILA Electronic Version (SAMS Database)
- AFC ILA Paper Version
- AFC ILA Tier Worksheet Paper Version
- AFC Home Service Plan
- <u>CFC 804 Form</u>



Authorized Agency Responsibilities

24-Hour on-call Backup	Legal Representatives
Care Planning	Live-In Care Agreement
Modifications	Matching
Conflict of Interest Mitigation	Monitoring
Communication	Payment of Services
Complaints	Quality Reviews
Contract	Respite
Critical Incidents	Service Coordination
Difficulty of Care Payment	Staffing
Documentation	Training
Home Inspection	Transitions


AFC Homes Agency Training

- Welcome Agencies / Introductions / Review Agenda
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Tiny Tweaks – Big Changes

AFC Home Referral Process





Service Authorization Process





AFC ILA Documentation Review





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Tiny Tweaks – Big Changes

AFC Tier Rate Analysis Workgroup

In January of 2017, ASD formed a workgroup in an effort to analyze the current AFC daily rates and determination process. The primary goals of this workgroup were:

- Reduce / Eliminate the administrative burden for both agency and state staff
- Create a standardized method of calculating a daily rate for participants with complex care needs (Behavioral, Memory/Cognition & 2-person assist)
- Create a sustainable AFC daily rate schedule for all stakeholders

Reasons for Workgroup Formation

The analysis was needed because:

• Number of variance requests have been increasing.



- Large administrative burden on agencies and state staff [write variance – review – reconcile – approve]
- Sustainable Growth

✓ How will the state fund the expected growth?

✓ How will agencies recruit enough qualified home providers / caregivers?

In one word, how would you describe the current tier/daily rate and variance process?

- •
- •
- •
- •
- - •

- - - •
 - •



The use of various mathematical techniques to represent a real world situation>



Balancing the needs of all stakeholders



Initial Tier Rate Analysis

(Phase I - Q1 2018)

Key Findings:

- The initial study contained everyone who ever had an AFC care plan.
- The team decided that the data wasn't consistent enough overtime. [the process evolved over the years]
- Next phase used people with an active care plan and a variance.
 Team performed a deeper analysis of these variances
- Created and modeled many versions of a variance tool. These were only used as references. The initial models were unsuccessful when it came to duplicating the "human" process.

Initial Tier Rate Analysis

(Phase II – Q2 2018)

Goals of Project Refocused:

- We can't change the base tier rate schedule
- The final method must be Budget Neutral when applied to all active AFC participants.
- \$300 per day limit maximum allowed by tool No Prior Authorization or paper billing required.
- Continue to reduce all administrative burdens

Initial Tier Rate Analysis

(Phase III – Q3 2018)

Final Design Direction:

- Update current mathematical model data to include active participants as of September 2018.
- Include the financial impact of participants using Adult Day Services along with AFC Homes.
- Validate the \$134 per day behavioral / cognition / 2-person assist maximum in an alternate mathematical way
- Evaluate the final two mathematical models make final recommendation.

(It All Starts With The ILA Assessment)



An Appropriate Daily Rate Starts With a Current and Accurate AFC ILA Assessment

(AFC Base Tier Rate)

ILA Tier Rate	Daily Rate	Annually
1	\$ 80	\$ 29,200
2	\$ 92	\$ 33,580
3	\$ 98	\$ 35,770
4	\$ 103	\$ 37,595
5	\$ 108	\$ 39,420
6	\$ 114	\$ 41,610
7	\$ 121	\$ 44,165
8	\$ 128	\$ 46,720
9	\$ 140	\$ 51,100
10	\$ 162	\$ 59,130

Base Rate Calculated From ILA

Incontinence Frequency

- Section 5D.3 Bladder
- Section 5D.6 Bowel

ADL Assessment

- Section 6A.1a Dressing
- Section 6A.2a Bathing
- Section 6A.3a Hygiene
- Section 6A.4a Bed Mobility
- Section 6A.5a Toilet
- Section 6A.6a Adaptive Devices
- Section 6A.7a Transfer
- Section 6A.8a Mobility
- Section 6A.9a Eating

IADL Assessment

- Section 6B.2a Meal Prep
- Section 6B.3a Medication Management

AFC Home Base Tier Rates Range from \$29,200 to \$59,130 Annually Adult Day (50 hrs X 52 weeks X \$16.40 - \$42,600)

(Community Supports / Respite)

AFC Participants Can Attend Adult Day

> Funding Billed Separately From Daily Rate Billing

Are all AFC Participants Given the Option to Attend Adult Day?

Adult Day (50 hrs X 52 weeks X \$16.40 - \$42,600)

(Community Supports / Respite)

Why Participants **Choose** to Attend adult Day

- •
- •
- •
- •

Why Participants **Choose Not** to Attend adult Day

(Active Participants Used for the AFC Model)

Category	Participants	% of Total	Variance	
Tier Rate Only	11	32%	Not Doguirod	
Tier Rate & Adult Day	24	5270	Not Required	
Tier Rate & Variance	56	C 90/	Required	
Tier Rate & Adult Day & Variance	17	68%		
Total in Sample	108			

Five active participants were removed from the sample because their rates differed significantly from the group's normal range of daily rates.

(New weighted method for Complex Care needs)

Adult Family Care Home Variance Tool	
(October 8, 2018 - Ver	sion 2)
Note: Locate the current AFC ILA in order to populate the data for th	is variance tool.
4B. Emotional / Behavior / Cognitive Status: Cognitive Status	
Question 4. Select the choice that most accurately describes the clients memory	
and use of information	
Question 7. What is the client's ability to make decisions regarding tasks of daily	
life	
AC Employed / Debudge / Completing Chabury Debudgers (Castur	
4C. Emotional / Behavior / Cognitive Status: Behavioral Status Question 1.a. How often does the client get lost or wander?	
question 1.0. How orien does the chefit get lost of wanders	
Question 2.a. How often is the client verbally abusive?	
Question 3.a. How often is the client physically abusive?	
Question 4.a. How often does the client exhibit socially inappropriate / disruptive	
behavior? (e.g. disruptive sounds, noisiness, screaming, self-abusive acts, etc.)	
6A. Functional Assessment: Activities of Daily Living (ADLs)	
Question 5.B. Select the item for the most support provided during the last 7 days,	
for Toilet Use.	
Question 7.B. Select the item for the most support provided during the last 7 days,	
for Transfer.	
for nonster.	
Question 8.B. Select the item for the most support provide for mobility in last 7	
days.	
4. Adult Family Care Tiers Determination	
Enter AFC Tier Score	
Base AFC Tier	
Base AFC Tier Daily Rate	
Base Tier Adjustment for Behavioral/Cognitive/Two-Person Assist (Max \$134.00)	
Authorized ADA De Studies and a	
Authorized AFC Daily Rate>>	
Client Name	
Date	
Agency	
Agency Contact Name	

Guide

Cognitive

- Section 4B.4 Memory
- Section 4B.7 Decisions

Behavioral

- Section 4C.1a Lost or Wandering
- Section 4C.2a Verbally Abusive
- Section 4C.3a Physically Abusive
- Section 4C.4a Socially Inappropriate

2-person Assist

- Section 6A.5b Toilet
- Section 6A.7b Transfer
- Section 6A.8b Mobility

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 Tiny Tweaks Big Changes



New Inspection Database



We are creating an automated system to track all aspects of the Home Inspection Process

Home Inspections

VERMONT

Housing Safety and Accessibility Inspection Process

Protocol



Department of Disabilities, Aging and Independent Living Developmental Disabilities Services Division Adult Services Division 280 State Drive Waterbury, VT 05671-2030 http://www.dail.vermont.gov Highlighted Changes:

- Home Provider
 Definition
- Agency Pre-inspection of potential home
- All deficiencies must be corrected within 30 days
- Crisis Situations emergency placements require prior approval

Home Inspections Audit

Agency	Verify Address	Safety	Accessibility	Fire Plan
PRIDE Inc	Х			
Green Mountain Support Services, Inc.				
Choice TBI Support services	Х			
Northeast Kingdom Human Services				
Upper Valley Services	Х			
Champlain Community Services				
Families First				
Counseling Service of Addison County		Х		
Eagle Eye Farm				
Lincoln Street Incorporated	Х			
HCRS of SE VT				
United Counseling Services	Х	Х	х	Х
Howard Center				
Northwestern Counseling and Support Services	Х	Х	Х	

We are currently auditing all Active AFC & TBI Homes for Completed Inspections

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Tiny Tweaks – Big Changes

Quality Services Review Process

- Quality Services Review Process Draft (QSR)
- QSR Stakeholder Feedback until December 15, 2018
- QSR Final Process
- QSR's Starting after January 1, 2019

QSR Process is based on the following

- Participant Outcomes
- Visit Participant
- Visit Staff & Shared Living Provider Guardian/Family
- Review Agency Policy Standards
- Review Participant Record
- AFC Program Standards
- Technical Assistance

Participant Outcomes

- Respect: Individuals feel that they are treated with dignity and respect.
- Self-Determination: Individuals direct their own lives.
- **Person-Centered:** Individuals needs are met, and their strengths and preferences are honored.
- Independent Living: Individuals live as independently and interdependently as they choose.
- **Relationships:** Individuals experience satisfying relationships, including connections with family and other natural supports.
- Participation: Individuals participate in their local communities.
- Well-being: Individuals experience optimal health and well-being.
- **Communication:** Individuals communicate effectively with others.

Health and Wellness Guidelines

- The Guidelines will not address all possible health conditions and individual circumstances vary. Therefore, the role of the individual and those that support him/her to advocate for good health care is important. It is also important that those who help the individual be knowledgeable about health issues and receive the necessary training to gain this knowledge.
- Health and wellness services and the roles of various individuals must be specifically noted within the individual's Person Centered Plan.
- Establish processes for ensuring participants medical needs are being met; variance, emergency fact sheet, medication administration, incident reports, etc.

Sara will begin to work with agency nurse to establish HWG

Behavioral Support Guidelines

- DDSD Behavior Support Guidelines as Best Practices
- AFC is supporting more complex individuals with cognitive and behavioral issues
- ASD will be adapting and adopting Behavior Support Guidelines
- A structured way to document supports that may restrict an individuals rights.
- Provide a blueprint for support staff to provide consistent positive behavior supports

Critical Incident Reporting

VERMONT	ATTACHMENT A- Critical Incident Reporting Form Designated Agency or Specialized Services Agency Report Vermont Department of Disabilities, Aging & Independent Living	
STATE OF VERMONT	that occurs in a Designated/Specialized Servic 24 hours from the agency's knowledge of incid 2678 for incidents of Untimely or Suspicious DV Media Involvement need to be made directly to Relations Director upon the Agency becoming be completed for all types of critical incidents, a GlobalSCAPE, DAIL's secure FTP site:	ent to the DAIL 24-hour CIR Line at 802-241- eath or Missing Person. Reports of Potential the DDSD Director/ASD Quality & Provider aware of the incident. This reporting form must and submitted by scanning/electronic upload via //EFTClient/Account/Login.htm.
		Data at lucidante
AGENCY OF HUMAN SERVICES	Name of Individual involved: Date of Birth	Date of Incident: Time:
	Agency Name:	Location:
	Program (check all that apply):	
DEPARTMENT OF DISABILITIES, AGING AND	Type of incident:	
	Death: Untimely/Suspicious Natural	Missing Person
INDEPENDENT LIVING	Potential Media Involvement	Report of Abuse, Neglect, Exploitation/ Use of a Prohibited Practice
	Criminal Activity/Incarceration	Medical Emergency
	Seclusion Restraint: Mechanical Physical Chemical	Other (Includes Action by Paid Staff/Provider/Worker paid by DAIL funds:
Developmental Disabilities Services Division	Suicide Attempt	
and Adult Comvises Division	Persons who witnessed or were involved in	the incident:
Adult Services Division	Description of incident (What happened befor precipitants, interventions used by staff to atter description of behaviors observed during the in	npt to prevent/manage the incident, and
CRITICAL INCIDENT REPORTING REQUIREMENTS	Action(s) taken as a result of the incident. :	
	Describe any planned follow up in response	e to the incident:
Lindoto Effectivo Echrupry 1, 2016	Persons and agencies notified (include when whom report given)	n and how notified; if an agency, name of staff to
Update Effective February 1, 2016	Person reporting, Name/signature: Phone number: (REQUIRED) Supervisor/QDDP (DDSD)/ <u>CM/SC</u> (MFP/AFC Supervisor/QDDP (DDSD)/ <u>CM/SC</u> (MFP/AFC	

Authorized Agencies are required to submit all Critical Incidents.

Critical Incident Reporting

Since 2016 there have been 387 CIRs reported for MFP, AFC, TBI programs to ASD

Type CIR	Count
Medical Emergency	241
Other: (includes Action by Paid Staff/Provider/Worker paid by DDSD funds)	58
Natural Death	24
Chemical Restraint	15
Report of Abuse Neglect, Exploitation/Use of a Prohibited Practice	12
Criminal Activity/Incarceration	12
Missing Person	11
Mental Health	5
Suicide Attempt	5
Untimely/Suspicious Death	2
Physical Restraint	1
Potential Media Involvement	1
Grand Total	387

Summary of Critical Incidents for AFC Homes

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Tiny Tweaks – Big Changes



AFC Homes Agency Training - CFC

Currently Available Training:

- <u>Choices for Care 101</u> (ASD Website)
- Information At-A-Glance (ASD Website)
- <u>APS Reporting Training (DLP Website)</u>
- V4A Training
- National Alzheimer's Association Online Education
- VT Alzheimer's Association Online Education
- DXC Medicaid Claims Provider Portal
- <u>CMS HCBS Case Management Training</u>
- <u>Red Cross Training</u>

Future Training?

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Wrap-up / What's Next - Megan

Tiny Tweaks – Big Changes

Wrap-up

- We value your Feedback!
- Your Future Training Needs Survey Monkey
- New Quality Review Process You will receive an email with request for feedback.
- Please use it! Website: <u>https://asd.vermont.gov/</u>
- ASD Main Line: 802 241-0294